



**SUPPLEMENTARY AGENDA
EXECUTIVE COMMITTEE
TUESDAY, 7TH MARCH, 2017**

Please find attached the Supplementary Agenda in respect of Item No.11 on the agenda for the above meeting

11.	Any Other Items Previously Circulated (Pages 1 - 24) Town Centre Regeneration Action Plan	15 mins
-----	--	---------

This page is intentionally left blank

TOWN CENTRE REGENERATION ACTION PLAN

Report by Corporate Transformation and Services Director

EXECUTIVE COMMITTEE

7 March 2017

1 PURPOSE AND SUMMARY

- 1.1 **The purpose of this report is to agree a rolling three year action plan focusing on priority towns, as part of the Council's new approach to town centre regeneration.**
- 1.2 Town centres are recognised for the important role they play in the local economy in the Scottish Borders Economic Strategy 2023. Action to support our town centres was identified as a priority in the Council Administration's Manifesto, *Ambitious for the Borders*. In response to the challenges that some of our towns face, specific action plans have been developed including, most recently, the Hawick Action Plan. Town centres are also likely to be an important issue for the proposed new South of Scotland Enterprise and Skills vehicle to address.
- 1.3 In October 2016, a report was presented to the Council's Executive on a new approach to Town Centre Regeneration. Recognising the importance of town centres, there was agreement that a targeted use of resources would be more effective, particularly for those town centres which had significant challenges. The Council agreed to establish a rolling three-year Town Centre Regeneration Action Plan with a focus on priority towns.
- 1.4 The new approach to Town Centre Regeneration includes a priority approach utilising a 'Town Centre Index'. The Index is based on a range of statistics to better understand the situation in each town and to provide an objective basis for prioritising public sector interventions and investment in town centres. For the Town Centre Regeneration Action Plan, the Council agreed to focus on the least resilient towns, which are currently:
 - 1= Hawick
 - 1= Jedburgh
 - 3 Eyemouth
 - 4 Galashiels
 - 5 Selkirk

- 1.5 The Town Centre Regeneration Action Plan is set out in Annex 1. The Action Plan focuses on projects and activities that aim to have a significant economic impact and benefit within the respective town centres.

2 RECOMMENDATIONS

2.1 I recommend that the Executive Committee:-

- (a) Approves the Town Centre Regeneration Action Plan 2017/2018 and the key actions identified, as set out in Annex 1;**
- (b) Notes the actions that are already resourced and those for which resources are still to be identified; and**
- (c) Agrees that the Action Plan is monitored by the Economic Development Executive on a regular basis and presented for approval on an annual basis, no later than 31 March each year.**

3 BACKGROUND

- 3.1 Town centres are an important element of the economic and social fabric of the Scottish Borders. They are at the heart of our communities and help make the Scottish Borders, and our towns, distinctive and special. Town centres are a central component of a successful local economy, offering a base for small business and jobs, as well as being at the core of community life.
- 3.2 Town centres are recognised for the important role they play in the local economy in the Scottish Borders Economic Strategy 2023. Action to support our town centres was identified as a priority in the Council Administration's Manifesto, *Ambitious for the Borders*. In response to the challenges some of our towns our face, specific action plans have been developed including, most recently, the Hawick Action Plan. This has been developed and agreed by a range of national stakeholders and local partners. Town centres are also likely to be an important issue for the proposed new South of Scotland Enterprise and Skills vehicle to address.
- 3.3 Scottish Borders Council has led and delivered a wide range of town centre regeneration activity in conjunction with local partners and community organisations. Within all of the Borders' main settlements, a number of other community led initiatives are being progressed. These tend to be smaller scale but add significant value and capacity to local community life and local economic development.

4 NEW APPROACH TO TOWN CENTRE REGENERATION

- 4.1 In October 2016, a report was presented to the Council's Executive on a new approach to Town Centre Regeneration. Recognising the importance of town centres, there was agreement that a targeted use of resources would be more effective, particularly for those town centres which had significant challenges. The Council agreed to establish a rolling three-year Town Centre Regeneration Action Plan with a focus on priority regeneration towns.
- 4.2 The new approach to Town Centre Regeneration includes a priority approach utilising a 'Town Centre Index'. The Index is based on a range of regularly collected statistics to better understand the situation in each town and to provide an objective basis for prioritising public sector interventions and investment in town centres. The index provides a snapshot of the relative socio-economic health of each town. For the Town Centre Regeneration Action Plan, the Council agreed to focus on the least resilient towns, which are currently:

- 1= Hawick
- 1= Jedburgh
- 3 Eyemouth
- 4 Galashiels
- 5 Selkirk

- 4.3 The Town Centre Regeneration Action Plan will be a core focus of the Economic Development team, as well as for other services involved in regeneration activities. This plan will focus on a specific number of key projects in the priority towns. The Action Plan is to be approved by Executive on an annual basis, no later than 31 March each year. It will be monitored by the Economic Development Executive on a regular basis.
- 4.4 The key areas which could add value to town centre performance (and link to current major infrastructure projects) have been identified as empty property and key site development; marketing for visitors and businesses; events and tourism development; inward investment and business support; action plan development and Business Improvement Districts.
- 4.5 The Town Centre Regeneration Action Plan is set out in Annex 1. The Action Plan focuses on projects and activities which aim to have a significant economic impact and benefit within the respective town centres. It is important to note that the first version of the Action Plan focuses principally on actions which will be implemented in the first year (2017/18) as well as a number of projects which the Council is committed to delivering over a multi-year period. Further project activity will be developed throughout 2017/18 for Year 2 (2018/19) and Year 3 (2019/20), subject to an evaluation of resource availability.

5 IMPLICATIONS

5.1 Financial

As Regeneration activities are delivered by a number of Council services, the Action Plan identifies a number of relevant budget areas for the delivery of projects. The Council has targeted existing revenue budget of £166,000 from the Economic Development Service to support the delivery of the Action Plan in 2017/18. The Council has also provisionally allocated the earmarked capital budget of £100,000 per annum within the Action Plan from 2017/18 for three years.

5.2 Risk and Mitigations

The key risk is that without the proposed support town centres may continue to deteriorate with increased vacancy levels and reducing footfall. The new approach proposed will contribute to supporting regeneration within town centres. Additional resources will be required to ensure effective delivery of the Action Plan.

5.3 Equalities

A key aspect of the Council's Economic Development service work is to reduce barriers to economic inequality. Equality Impact Assessments will be undertaken at the appropriate stages of project proposals ie during the development stages of individual projects.

5.4 **Acting Sustainably**

Sustainability is central to the development of the Town Centre Regeneration Action Plan. A sustainable approach to the regeneration of town centres demonstrates the Council's long term commitment to local communities in the Scottish Borders. Recognising the need to support Small & Medium Sized Enterprises (SME's) through the provision of grants and business incubators will help stimulate employment opportunities in local communities. The improvement and conservation of town centres in a green and sustainable way will protect the heritage of the Scottish Borders and provide an environment that will encourage local use and stimulate tourism.

5.5 **Carbon Management**

There is no net increase in carbon emissions at a Scottish Borders level as this is the continuation of an existing service delivery. Individual projects which are taken forward as part of the project will be assessed appropriately to minimise impacts and maximise low carbon opportunities. The new Sustainable Procurement Duty requires the Council to consider how it can improve the well-being of the area. Where elements of the project require construction works there will be opportunities, through the procurement process, to consider how individual construction projects can improve community well-being through the creation of new employment opportunities and the provision of potential tendering opportunities for local SME's.

5.6 **Rural Proofing**

Rural Proofing is not required as the proposal does not relate to new or amended Council policy or strategy. Towns and town centres act as a potential hub for rural communities and it is anticipated that any actions/ activities would add value to the wider rural economy rather than having a negative impact.

5.7 **Changes to Scheme of Administration or Scheme of Delegation**

There are no changes to be made to the Scheme of Administration or Scheme of Delegation arising from this report.

6 CONSULTATION

- 6.1 The Chief Financial Officer, the Monitoring Officer, the Chief Legal Officer, the Chief Officer Audit and Risk, the Chief Officer HR and the Clerk to the Council have been consulted and their comments have been incorporated into the report.

Approved by

Rob Dickson

Corporate Transformation and Services Director

Signature

Author(s)

Name	Designation and Contact Number
Bryan McGrath	Chief Officer Economic Development, Chief Executives - Tel: 01835 826525

Background Papers: None

Previous Minute Reference: Executive Committee, 4 October 2016

Note – You can get this document on tape, in Braille, large print and various computer formats by contacting the address below. Bryan McGrath can also give information on other language translations as well as providing additional copies. Contact us at: Bryan McGrath bmcgrath@scotborders.gov.uk tel: 01835 826525

ANNEX 1

Scottish Borders Council

Town Centre Regeneration 2017/18

Action Plan

Page 7

Economic Development, Scottish Borders Council,

March 2017

CONTENTS

1	Background
2	Strategic Context
3	Town Centre Index
4	A New Approach
5	Consultation
6	Action Plan by Town

APPENDIX A

Community Planning / Other Partner Activity and Other Regeneration Activity outside the Town Centre

1. Background

Town centres are an important element of the economic and social fabric of the Scottish Borders. They are at the heart of our communities and help make the Scottish Borders, and each of our towns, distinctive and special. Town centres are a central component of a successful local economy, offering a base for small business and jobs, as well as being at the core of community life.

Scottish Borders Council has led and delivered a wide range of town centre regeneration activity in conjunction with local partners and community organisations. Within all of the Borders' main settlements a number of other community led initiatives are being progressed. These tend to be of smaller scale but add significant value and capacity to local community life and local economic development.

2. Strategic Context

Town centres are recognised for the important role they play in the local economy and are highlighted in a number of strategic documents:

2.1 Scottish Borders Economic Strategy 2023

The Scottish Borders Economic Strategy 2023 highlights four strategic aims to develop the local economy to one of the best performing and most productive rural economies in Scotland: creating the conditions for businesses to compete; building on our assets; developing the workforce of the future; providing leadership. Each of these aims will be driven by activities and actions developed and delivered within a town centre context as well as a rural context.

2.2 Ambitious for the Borders

Action to support our town centres has also been identified as a priority in the Council Administration's Manifesto, Ambitious for the Borders. Scottish Borders Council has led and delivered a wide range of town centre regeneration activity in conjunction with local partners and community organisations.

2.3 A Sustainable Approach

A sustainable approach to the regeneration of town centres demonstrates the Council's long term commitment to local communities in the Scottish Borders. Understanding how social, economic and environmental factors affect individual towns will influence the ongoing development of the Regeneration Action Plan in relation to specific towns. Key actions will be designed and developed considering all these factors to ensure positive outcomes are delivered across the Scottish Borders.

3. Town Centre Index

Council Officers have developed a 'Town Centre Index' based on a range of regularly collected statistics in order to better understand the situation in each town and to provide an objective basis for prioritising public sector interventions and investment in town centres. The index provides a snapshot of the relative socio-economic health of each town. It will be updated annually to ensure the most up-to-date statistics are included in the assessment. For the Town Centre Regeneration Action Plan, the Council agreed to focus on the towns which are the least resilient as below:

- 1= Hawick
- 1= Jedburgh
- 3 Eyemouth
- 4 Galashiels
- 5 Selkirk

4. A New Approach

In October 2016, the Council agreed to establish a rolling three year Town Centre Regeneration Action Plan that is approved on an annual basis, no later than 31 March each year, and monitored by the Economic Development Executive on a regular basis. Recognising the importance of town centres, there is no doubt that a targeted use of resources is required. A core focus of the Economic Development team and other services involved in regeneration activities, will be the rolling three-year Town Centre Action Plan. This plan will focus on a specific number of key projects in a selection of priority towns.

The Economic Development Team will deliver actions directly, as well as working with Council colleagues, public sector partners, businesses and the community to influence and enable projects to be delivered. There is a need to take a programme based approach that delivers a rolling focus on the town centres highlighted in the Town Centre Index as those most in need of intervention and investment. However, this approach also needs to be adaptable enough to take advantage of new opportunities as they arise, whilst making best use of the resources available.

The Town Centre Regeneration Action Plan focuses on projects and activities which aim to have a significant economic impact and benefit within the respective town centres. This first version of the Action Plan focuses principally on actions which will be implemented in the first year (2017/18) as well as a number of projects which the Council is committed to delivering over a multi-year period. Further project activity will be developed throughout 2017/18 for Year 2 (2018/19) and Year 3 (2019/20) subject to an evaluation of resource availability.

The key areas which could add value to town centre performance (and link to current major infrastructure projects) have been broadly identified as empty property and key site development; marketing for visitors and businesses; events and tourism development; inward investment and business support; action plan development and Business Improvement Districts.

As part of the monitoring process, projects from other towns will be considered and prioritised depending on their respective economic impact and benefit as well as resource availability.

5. Consultation

It is intended that consultation will be undertaken in advance of the review of each annual action plan with both internal Council officers as well as relevant external stakeholders. For the first version of the Action Plan internal consultation was undertaken with Council officers:

Questions:

- 1) Have we included all the relevant projects and activities?
- 2) Do we have the resources to deliver the SBC led projects and the advisory support activity (staff time)?
- 3) Should we be considering additional activity?
- 4) How do we evaluate new/ additional projects in terms of economic impact/ benefit and the right ones are prioritised?
- 5) How do we undertake overall measurement of activity/ impact? Link back to the Town Centre Index?

Internal Consultees:

- Economic Development Service
- Business Gateway
- Heritage & Design
- Plans & Regulatory Services
- Corporate Procurement
- Plans & Research
- Traffic Management
- Major Projects
- Estates Service
- Borders Railway Blueprint Coordinator
- Flood Protection Team
- Partnerships & Communities
- Housing Strategy
- Capital / Finance

6. Action Plan by Town**Hawick**

Action	Resource	Responsibility	Year 1/ Target	Timeframe	Overview
Delivery of High Street Loan Support Scheme – pilot scheme in Hawick	£20,000 Loan Fund £25,000 Grant Fund Staff time	SBC Economic Development Private sector	No of business units split No. of grants to SMEs	2017/18	The High Street Loan Support Scheme' provides loans to the owners/landlords of key larger premises to allow work to be undertaken to sub-divide the larger space into smaller retail units to allow easier for rent and likely to be eligible for NDR Reliefs. Grants available for SMEs, who take up the smaller units.
Hawick Initial Inward Investment Marketing Pilot	£3,000 Staff time	SBC Economic Development	No. of contacts No. of visits No. of investments	Early 2017	Following the Ryden Town Centre report in August 2016, a small scale marketing exercise will contact some of the key targets as a pilot approach.
Development of modern business space in the town centre.	£ Capital from Scottish Government Staff time	SBC Scottish Government Scottish Enterprise	Area of new business space No. of FTE jobs created	2017/18	As part of the Scottish Government Programme for Government £3.625m funding for Hawick, deliver new business space in the town centre. This will support the creation and growth of new businesses.

Action	Resource	Responsibility	Year 1/ Target	Timeframe	Overview
TOWN CENTRE / COMMUNITY INITIATIVES Support Future Hawick, businesses and other community-led groups to deliver actions in Hawick Town Centre.	Staff time	Future Hawick SBC Economic Development	No. of new projects delivered No. of businesses assisted	2017/18	Support to Future Hawick to deliver a range of initiatives to support the town centre as identified in the Hawick Action Plan.
Small Scale Town Centre Improvements	£18,000 Staff time	SBC Economic Development	Improved signage Pedestrian links Shopfront Grant Scheme	2017/18	Developer Contributions have been secured from the Aldi Development to progress improved signage, pedestrian links or a Shop Front Improvement scheme to encourage footfall onto the High Street. This could link to the project above.
TOURISM DEVELOPMENT Continued development of town centre retail / tourism development opportunities	£35K Regen budget External match funding / private sector funding SBC Staff time	SBC Economic Development Private sector	No. of marketing initiatives No. of additional visitors Increased footfall Increased occupancy levels in town centre	2017/18	Agree priorities and progress actions identified at the workshop including: - Develop a tourism group of key operators - Invite presentations from other tourism/ food related groups to understand best practice - Cross-sell other Hawick businesses - Develop a marketing strategy & plan for the town - Develop an events calendar for the town

Action	Resource	Responsibility	Year 1/ Target	Timeframe	Overview
					<ul style="list-style-type: none"> - Work with interested SMEs in Hawick - Consider 2017 as a launch pad with new developments - relaunch of Wilton Lodge Park; and the opening of the 3 Stills Distillery. <p>A tourism marketing project could potentially apply for external funding via LEADER Programme.</p>
Hawick Town Centre New Business / Marketing Campaign follow up	£4,000 (Regen Budget) Staff time	SBC Economic Development	No. of contacts No. of visits No. of potential investments	2017/18	Extended campaign to encourage new businesses into the town centre as a follow-up to the Ryden Gap Analysis report / Marketing Pilot.
Hawick Flood Protection Scheme	£36.4m (capital)	SBC/ Scottish Government Private sector Local community		2017/18	The Hawick Flood Protection Scheme is a major project to tackle the flood risk to the town of Hawick. The project is currently at Stage 3, the development of the outline design. This stage will develop the preferred scheme in more detail and also seek feedback and input from the public/ affected parties via consultation exercises.

Action	Resource	Responsibility	Year 1/ Target	Timeframe	Overview
Borders Railway Extension Feasibility Scoping Study	£ Revenue Staff time	SBC Private sector / Local community	Completed Feasibility Study	2018	The Study will progress the scoping of the feasibility study for the extension of the Borders Railway from Tweedbank to Carlisle.
Development of a Townscape Heritage programme to support the High Street.	£12,000 Staff time	SBC Economic Development SBC Heritage & Design	Development of a TI proposal/ bid	2017-19	<p>Development of a jointly funded Townscape Heritage bid to the Heritage Lottery Fund and CARS bid to Historic Environment Scotland to support the High Street. This would enable a 5-year programme of targeted delivery and support. The timescales for the bid development process for a TH bid to start in April 2019 are:</p> <p>TH Stage 1 bid Aug 2017 CARS bid Aug 2018 TH Stage 2 bid Aug 2018 Start date Aug 2019</p>

Jedburgh

Action	Resource	Lead	Year 1/ Target	Timeframe	Overview
Jedburgh Conservation Area Regeneration Scheme (CARS) Proposal	£1,327,000 total £866,500 (HES) £150,000 (SBC Revenue) £50,000 (SBC Capital) £255,500 (private sector)	SBC Economic Development/ SBC Heritage & Design	No. of priority/ historic buildings enhanced No. of properties improved No. of public realm improvements No. of training sessions/ opportunities No. of people receiving accredited qualifications	2017 – 2022	The Council has been successful with a CARS bid to Historic Environment Scotland (HES) for £866,500 of match funding. The Jedburgh CARS project will be delivered over a 5 year period with a dedicated project officer. It will focus on: <ul style="list-style-type: none"> • Conserving and enhancing key historic properties within the town centre; • A small properties grant scheme; • A small scale town centre public realm work focusing on stonework at Jedburgh Abbey Ramparts; • A training and education programme with work based training in traditional building and conservation skills.
Action	Resource	Lead	Year 1/ Target	Timeframe	Overview
Jedburgh Town Centre / Town Marketing Support	£10,000 (Regen budget) Staff time	Private sector External Funding SBC Economic Development	To be agreed.	2017- 2018	Marketing support for the private sector/ town centre businesses to develop links with Mossburn Distillery and develop new tourism marketing material etc. There is potential for match funding from LEADER funding for community / business groups.

Eyemouth

Action	Resource	Responsibility	Year 1/ Target	Timeframe	Overview
Town Centre review with local organisations, key officers and CPP Partners	£5,000 Staff time	SBC Economic Development SBC Planning CPP Partners V4E Group	Identify and prioritise key economic development projects for the regeneration of the town centre.	2017/18	Town Centre review with local organisations, key officers and CPP Partners. Review and consider priorities in the context of 'Vision for Eyemouth – V4E'. Agree with V4E Group on how to take this forward.
Town Centre Regeneration - Eyemouth Harbour Road	SBC £799k Capital Contribution Staff time	SBC Economic Development SBC Planning SBC Major Projects CPP Partners	Identify and prioritise key economic development projects for the regeneration of the town centre.	2017 - 2020	Linked to the activity above, progress and implement the next stages of the Eyemouth Harbour Road Masterplan. Consider other opportunities to support town centre regeneration in Eyemouth, linked to the priorities set out by the V4E Group.

Galashiels

Action	Resource	Responsibility	Year 1/ Target	Timeframe	Overview
Galashiels Burgh Yard Development	Staff time	SBC Estates	No. of additional businesses No. of additional FTEs	2017/18	Complete the sale of the Galashiels Burgh Yard to the private sector.
Borders Railway Ambassadors Project	£16K Regeneration budget / £16K Railway Blueprint funding Staff time	SBC Economic Development	No. of visitor enquiries	2017/18	The 2nd Year of Borders Railway Ambassadors activity will be delivered in 2017/18 to provide an initial welcome for visitors at Galashiels, Tweedbank and Stow as well as support any Railway event activity.
Galashiels Initial Inward Investment Marketing Pilot	£3,000 (Regeneration budget) Staff time	SBC Economic Development	No. of contacts No. of visits No. of potential investments	Early 2017	Following the Ryden Town Centre report in August 2016, a small scale marketing exercise will contact some of the key targets as a pilot approach. Linked to the Hawick Initial Inward Investment Marketing Pilot.
Galashiels Town Centre New Business / Marketing Campaign follow up	£4,000 (Regeneration Budget) Staff time	SBC Economic Development	No. of contacts No. of visits No. of potential investments	2017/18	Extended campaign to encourage new businesses into the town centre as a follow to the Ryden Gap Analysis report / Marketing Pilot.

Action	Resource	Responsibility	Year 1/ Target	Timeframe	Overview
Promote Galashiels Transport Interchange as a business location	£ Railway Blueprint funding Staff time	SBC Estates	No. of additional businesses No. of additional FTEs	2017-2019	The Transport Interchange will be proactively marketed as part of the Borders Railway Incubator Programme to maximise the opportunities / benefits around the Borders Railway.
Galashiels Business Improvement District Scotland (BIDS) development proposal	£50,000 BIDS Scotland/ SBC/ Railway Blueprint funding Staff time	Energise Galashiels	5 year Business Plan Successful BID ballot	2017/19	Support the development of the Galashiels Business Improvement District Scotland (BIDS) development proposal.
Galashiels Master Plan Development – Town Centre	£ Railway Blueprint funding Staff time	Borders Railway Blueprint	Master Plan document completed	2017/18	Progress and complete the masterplan process for Galashiels town centre.
Progress the development of a permanent home for the Great Tapestry of Scotland	£6,700,000 SBC Capital/ Railway Blueprint funding / other external funding Staff time	SBC Major Projects	1 key visitor attraction No. of additional FTEs No. of additional visitors	2017-2020	Progress the initial development phases including acquisition, detailed design and external funding support packages in 2017/18.

Selkirk

Action	Resource	Responsibility	Year 1/ Target	Timeframe	Overview
Deliver Selkirk CARS town centre regeneration project	£1.2 million including Historic Scotland investment (Revenue/ Capital)	SBC Built & Natural Heritage SBC Economic Development Selkirk Regeneration Company	No. of property grants issued Public realm improvement project No. of local business/ Heritage learning & participation initiatives/ Private sector leverage	2017/18	Implement the final year of this five-year programme of town centre regeneration activity.
Deliver Selkirk Town Centre Streetscape Works	£450,000	SBC Engineers SBC Heritage & Design SBC Economic Development	Area of improved public realm	2017/18	Deliver Selkirk Town Centre Streetscape works to improve the attractiveness of the town centre and provide a safer and improved area for a range of users.
Progress the Sir Walter Scott Court House development opportunity	Phase 1 allocation of £95K Phase 2 allocation of £450,000	SBC Major Projects	Phase 1 repairs completed Phase 2 funding package achieved	Phase 1 – 2017/18 Phase 2 – 2017/18	Deliver Phase 1 repair works and develop a funding package to deliver Selkirk Courthouse Project, Phase 2.

Action	Resource	Responsibility	Year 1/ Target	Timeframe	Overview
Selkirk Business Improvement District Scotland (BIDS) proposals	Staff time £5,000 for BID implementation (Regen Budget)	SBC Economic Development Selkirk Chamber of Trade	5 year Business Plan Successful BID ballot	2017/18	Support the Selkirk Business Improvement District Scotland (BIDS) development proposals. Initial draft business plans have been developed and will be progressed with further business consultation. Expenditure to date: £40,000 BIDS/ £15,000 (SBC) for BID development

APPENDIX A

Community Planning / Other Partner Activity and Other Regeneration Activity outside the Town Centre

HAWICK

- Development of Employment land / key business sites – specifically at Galalaw Industrial Estate.
- Cycling Development activity – Galashiels/ Central Borders.
- Marketing of employment land sites and business units as above.
- Borders College Campus/ Business Development Centre & Energy Innovation Centre.
- Private sector led development at the 3 Stills Distillery.
- Complete the housing-led area regeneration of Stonefield.
- Construction of a new build extra care housing development
- Community development support activity.

JEDBURGH

- 3G pitch investment
- Progress the development of the Category A listed Port House complex proposal.
- Private sector led development at the Mossburn Distillery.
- Ongoing development and delivery of Town Regeneration Action Plan.
- Ongoing development and delivery of Visitor Marketing activity via Destination Scottish Borders.
- Construction of a new affordable housing development at Howdenburn [greenfield allocated housing site]
- Community development support activity.

EYEMOUTH

- Eyemouth Town Hall redevelopment project and related community development support activity.
- Learning and skills development opportunities.
- Development of Eyemouth and East Coast dive tourism product.
- Offshore wind Operations & Maintenance (O&M) opportunities.
- Support the development of a coastal tourism project.

- Marketing of the Eyemouth Seafood Technology Park.
- Construction of a third phase of affordable housing development at Acredale [greenfield allocated housing site]
- Construction of new affordable housing for general needs and also extra care housing at former high school site through an area regeneration/master planning approach.
- Deliver the Forth EMFF FLAG Programme 2014 -2020 (Scottish Borders, East Lothian & Fife).

GALASHIELS

- Events Development activity – Galashiels/ Central Borders
- Cycling Development activity – Galashiels/ Central Borders
- Develop Business relationships with Heriot-Watt University locally
- Investigate the feasibility of a Business Conference facility at the Borders Campus, Galashiels.
- Progress the potential redevelopment of Green Street.
- Community development support activity.
- Construction of new flats for affordable housing on gap site at Lintburn Street
- Construction of new build extra care housing development on land left undeveloped following construction of the Borders Railway at Langhaugh.

SELKIRK

- Completion of Selkirk Flood Protection Scheme.
- Community development support activity.